



**Minutes  
Strategic Planning Committee  
November 10, 2022**

**Committee members present:** Mike O'Malley, Wayne Williams, Bill Murray and Nancy Henjum

**Staff members present:** Natalie Watts, Monica Indrebo, Lisa Barbato, Kerry Baugh, Tristan Gearhart, Kerry Baugh, Al Wells, Dave Padgett, Abby Ortega, Leslie McKiernan, Renee Adams and Kim Gortz

**City of Colorado Springs staff members present:** Michael Gustafson

Call to Order

Substitute Committee Chair Wayne Williams called the meeting to order at 4:00 p.m. and read a statement regarding Colorado Open Meetings Law and the City Charter and confirmed that public comment would not be a part of the meeting.

Review Minutes

The minutes from the Sept. 16, 2022, Strategic Planning Committee meeting were reviewed for posting and approved.

Compliance Reports

Ms. Natalie Watts, Manager of Strategic Planning and Governance, reviewed the (E-2.3) 2023 Policy Governance Monitoring Report Frequency and Method, and the (P-1.2) 2023 Annual Board Agenda Planning Calendar. There were no questions, comments or additions from the committee.

2023 Proposed Strategic Plan and Enterprise Scorecard

Ms. Watts reviewed some minor changes on the 2023 scorecard. The purpose of this scorecard is to link performance measures to the strategic objective. Two new inclusions on the scorecard are a nationwide comparison for industrial electric and the fiber network expansion program, both of which are performance measures.

Mr. Al Wells, Senior Analyst, addressed the additions on the scorecard in detail and described the measure profile formula.

2022 Accomplishments and 2023 Strategic Planning Committee Work Plan

Ms. Watts reviewed the 2022 focus areas and highlighted several accomplishments such as the Utilities Policy Advisory Committee's (UPAC) Water Acquisition project, strategic initiative report-outs, Community Focus Fund grants program funding recommendations, the Clean Energy Plan Resolution recommendation and the Excellence in Governance Policy Compliance Reports.

The Strategic Planning Committee Draft 2023 Work Plan includes focus areas in the UPAC's Cost Recovery Mechanisms assignment, Strategic initiative and resource planning updates, the 2024 Strategic Plan and Enterprise Balanced Scorecard, Excellence in Governance Policy Compliance Reports and the Economic Development Subcommittee review.

#### Colorado River/ Water Ordinance Update

Ms. Abigail Ortega, General Manager of Planning, described the current city code and specifically the conditions for annexation found under city code 7.6.203. Under this city code is where the proposed water ordinance revision will take place. Definitions provided include the Reliably Met Demand (RMD), which is the maximum annual demand that can reliably be met by the water system while maintaining the three level of service criteria through selected risks over a 10-year period. Level of Service (LOS) involves maintaining at least 1/5 years of demand in storage 90% of the time and at a minimum maintain one year of demand in storage 100% of the time.

Ms. Ortega explained that usage is also defined as potable water distribution system deliveries as measured by water available to the system. In detail, it is the Water Treatment Plants' production plus or minus the distribution storage. When usage in 2013 fell, it did not recover the following years and customer trends have since lined up with the weather modified/normalized data. This data removes statistical variation that can be calculated annually and duplicated.

Three-year-demand storage goal is based on our storage system. The committee recommended using the 5-year average under the weather modified/normalized data. The 130% surplus in the ordinance is largely based on the Colorado River situation and the uncertainty around it. The buffer gives us time to get uncertainties clarified.

Other agreements have some flexibility, but when flows fall off significantly it limits the exchange process. Colorado Springs Utilities is looking to expand the program to build service resiliency, increase water conservation and efficiency, diversify water supplies and pursue additional storage.

#### Plan for future meeting: Jan. 12, 2023

The committee confirmed meetings will be every other month and that the meetings will move to Thursdays at 4:00 p.m. in 2023.

#### Adjournment

The meeting adjourned at 4:44 p.m.