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City of Colorado Springs, Colorado

**Utilities System Refunding Revenue Bonds Series 2022A** 

Utilities System Improvement Revenue Bonds
Series 2022B

**Investor Presentation - August 2022** 



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Except where noted, the information provided in the Investor Presentation is derived from the Preliminary Official Statement and the appendices thereto.

## **Executive Summary**

Diversified system providing electric, gas, water, wastewater and streetlight services

Financial flexibility through rate-setting, diversified revenues, and financial forecasting

Robust Capital Improvement Plan project pipeline which includes a detailed sustainable energy plan

Keen focus on Environmental, Social and Governance considerations

Strong historical financial coverage and liquidity metrics





## Transaction Overview

	Refunding Revenue Bonds Series 2022A	Improvement Revenue Bonds Series 2022B				
Par Amount*	\$124,205,000	\$162,070,000				
Credit Ratings	Aa2 (Moody's) / AA+ (S&P)					
Security	<ul> <li>The Utilities comprise a municipal water system, electric system, gas systems designated in accordance with the City Charter, collectively com</li> <li>The Bonds (and any parity securities previously or subsequently issued) at the "Net Pledged Revenues" available after the costs of operating and make Revenues generated from the operation and use of the System</li> </ul>	prising the City's utilities system (collectively, the "System") are utilities system revenue bonds of the City payable solely from				
Use of Proceeds	(i) Refund all or a portion of the Utilities' 2012B, 2012C-1 and 2012C-2 Bonds; (ii) pay certain issuing costs of the 2022A Bonds; and (iii) pay a portion of the Surety Premium	(i) Finance a portion of the costs of a number of general cap improvements to the utility system; (ii) pay certain costs of issuing the Series 2022B Bonds; and (iii) pay a portion of the Surety Premium				
Bond Structure*	Serial Bonds: 11/15/2022 – 11/15/2042	Serial Bonds: 11/15/2023 – 11/15/2042, Term Bonds: 11/15/2047, 11/15/2052				
Tax Status	Federal and State Tax-Exempt, Not Subject to AMT					
Interest Payment Date*	Semiannually on May 15 and November 15, commencing November 15, 20	022				
DSRF and Surety	The City is required to fund the Reserve Fund in an amount equal to the Reserve Bonds and a portion of the outstanding Parity Bonds are secured by resurety policies provided by BAM, Assured Guaranty Municipal Corp. and Nadeposits.	serve funds that have been funded with debt service reserve				
Optional Redemption*	Subject to 10-year par call					
Pricing Date*	September 13, 2022					
Closing Date*	October 4, 2022					
Underwriter(s)	J.P. Morgan – Senior Manager BofA Securities – Co-Senior Manager					

\*Preliminary, Subject to Change



- The Utilities' service area includes the City of Colorado Springs, Manitou Springs, portions of the City of Fountain and other suburban areas surrounding Colorado Springs
- The Utilities services approximately 615,000 electric, gas and water meters
- The Utilities is an enterprise of the City of Colorado Springs
- Citizens elect the Utilities' governing board, City Council
- The Utilities management team has decades of experience serving municipal agencies and a long history at the Utilities





Colorado Springs Utilities Governing Board



Aram Benyamin, Chief Executive Officer

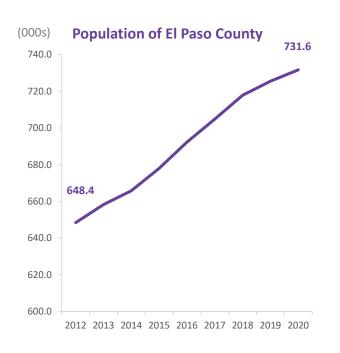


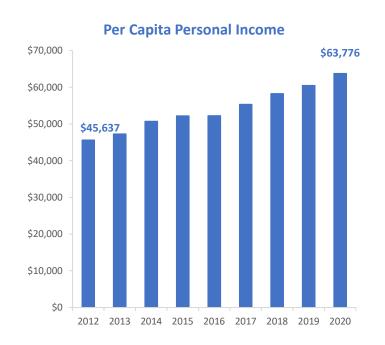
Tristan Gearhart, Chief Financial Officer

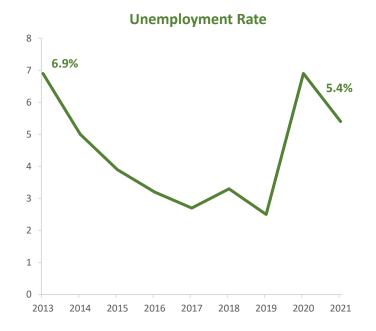


## Regional Economy

- The Utilities service area within El Paso County has experienced consistent population growth over the past decade
- Colorado Springs has experienced lower unemployment than the national average for most of the last decade
- The regional economy has been characterized by growing population, rising incomes and strengthening employment







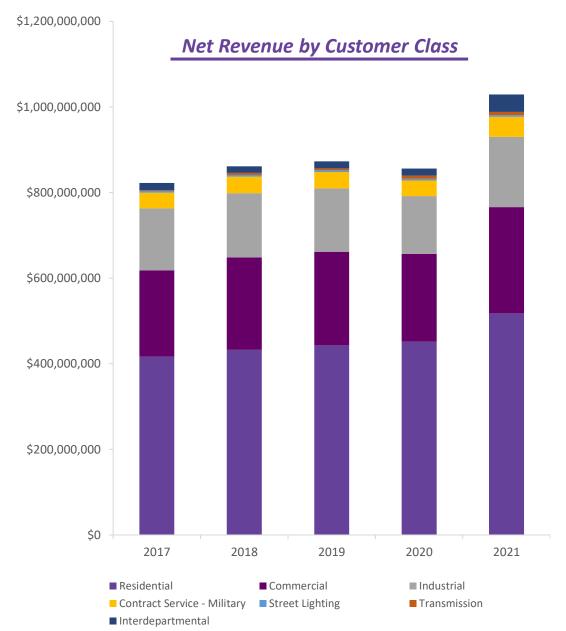
Source: Preliminary Official Statement p. F-1



## Five Service Enterprise

- The Utilities enjoys a diversified customer base with five system enterprises
- Low correlation between Revenues of Systems

Enterprise	% of Utilities Revenue (FY21)	Number of Customer Accounts/Active Meters		
Electric System	48.5%	245,642		
Gas System	25.3%	218,766		
Water System	19.3%	154,529		
Wastewater System	6.5%	149,000		
Streetlight System	0.4%	1 (City of Colorado Springs)		

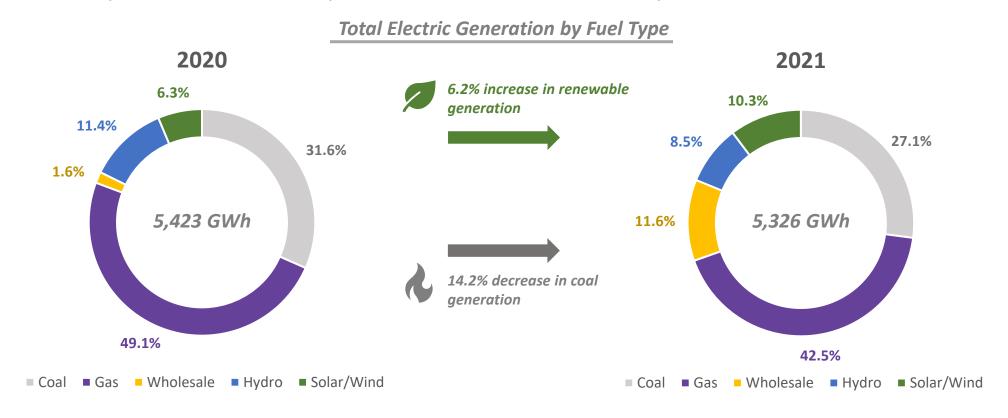


Source: Preliminary Official Statement p. 14, 32, 43, 46, 55



## Electric System Overview

- Diversified revenue base: 47% residential and 53% commercial/industrial revenue
- Nearly 19% of total generation from renewable sources
- Diversified and proven generation fleet
- Most recently raised fuel rates on July 1, 2022, and base rates<sup>1</sup> on January 1, 2018



## Sustainable Energy Plan Updates

### **Fossil Fuel Reliance Reduction**

- Decommissioning of Martin Drake by 2023 and retirement of all coal by 2030
- Carbon reduction goals well underway
  - 80% reduction by 2030 relative to 2005 levels
  - 90% reduction by 2050 relative to 2005 levels

## **Investing in the Future**

- Increasing renewable energy usage and incorporating storage resources
- Integrate new technologies responsibly by modernizing grid
- New power generation quick-start modular turbine combustion units replace Martin Drake
- New transmission upgrades part of the Sustainable Energy Plan
- Advanced technology campus







## Response to 2021 Winter Storm

- A widespread and severe winter storm in February 2021 created significant cost pressures on energy markets throughout the United States
- Resulted in an increase in the Utilities' Purchased Power, Gas and Water for Resale costs
- The Utilities responded with increases in their Gas Cost Adjustment and Electric Cost Adjustment in March 2021 and April 2021, respectively
- Rate adjustments and other measures have restored the Utilities' liquidity
- The Utilities did not have to utilize its Revolving Loan Agreement which is in place for the Utilities' liquidity needs
- The Utilities has instituted a natural gas hedging program to mitigate natural gas price risk





## Fiber Project Overview

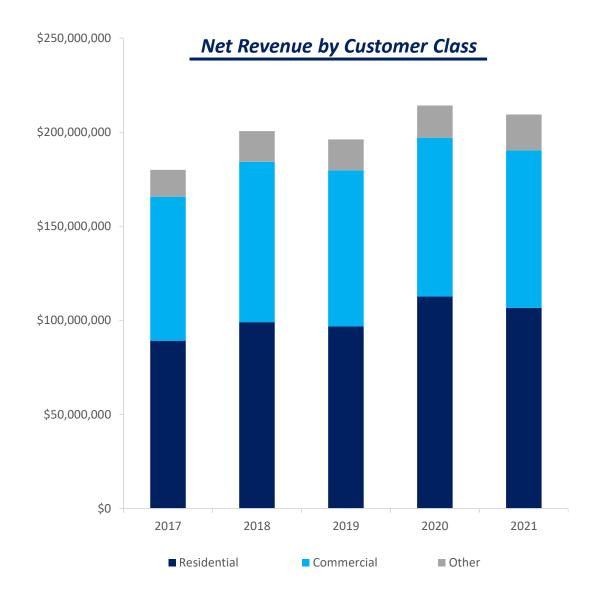
- The Utilities has begun a significant high-speed internet network build out that will reach every neighborhood and help bridge the digital divide
- Secure and reliable network connectivity is critical to the Utilities' future
  - Enable Advanced Metering Infrastructure (AMI) systemwide
  - Fully cash funded project cost is estimated at \$430 - \$490 million over the next 6 years to install an estimated 2,000 miles of fiber-optic lines
- Expectation to lease excess capacity to external parties
  - Substantial cost offset
  - Social and community benefits
- The Utilities will not be a customer facing service provider

Source: Preliminary Official Statement p. 41



## Water System Overview

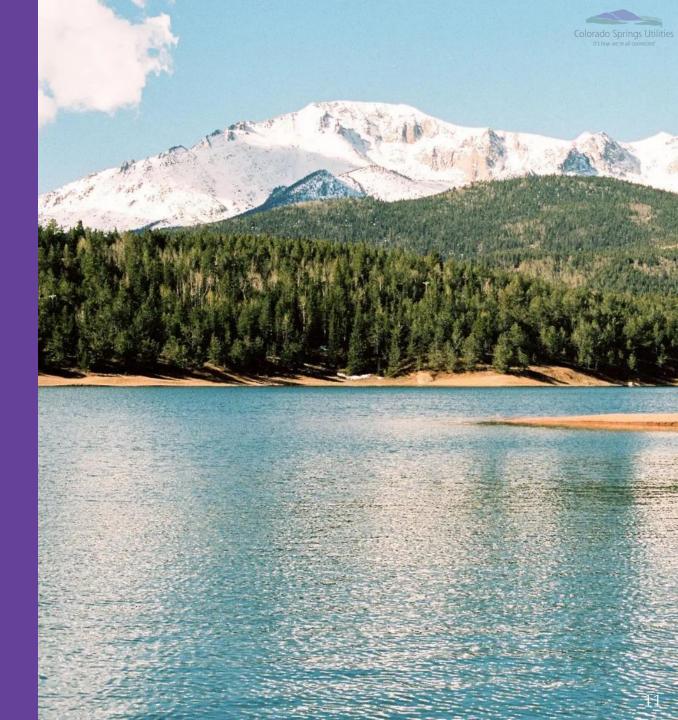
- Customer revenue base is split 52.5% residential and 41% commercial revenue, which excludes interdepartmental and other revenues
- Distribution system of over 154,529 active meters through more than 2,000 miles of water mains
- System includes 25 reservoirs, 40 treatment tanks, and 5 treatment plants
- The Utilities has implemented a comprehensive Drought Response Plan with the goal of maintaining greater than 1 year of customer demand in system-wide storage
- Most recently raised base rates on January 1, 2020



# Significant Water Storage

- In 2021, the total demand on the Water System of 23.1 billion gallons resulted in an average metered per capita demand of 121 gallons per day, compared to 131 in 2020 and 126 in 2019
- In total, Colorado Springs Utilities water storage was
   ~3.75x the total annual demand for 2021

Storage Capacity	Acre Feet	% of Total	
Owned Storage	236,300	89.3%	
Contracted Storage (Fryingpan-Arkansas Project)	28,000	10.6%	
Covered Treated Water Storage	331 (108 million gallons)	0.1%	
Total	264,631	100%	







# Drought Management & Water Planning

- The Utilities has identified water storage and supply as a key focus going forward:
  - Currently experiencing dry summer
  - Colorado River Basin continues to be low, but the Utilities thus far has been relatively unaffected by water storage concerns affecting the Lower Basin states
  - Storage levels are healthy and supply meets demand for the foreseeable future
  - The Inflation Reduction Act also provides \$4 billion of resources to conserve water and protect the Colorado River Basin
- Long term planning focus remains a priority
- The Utilities' Finished Water System Plan flags \$50 million of capital spending over the next 10 years to address redundancy, resiliency, and growth in water supply over the next decade
- Water Acquisitions
  - Active, familiar participant in the regional market
  - Board-approved funding mechanism to opportunistically acquire water rights

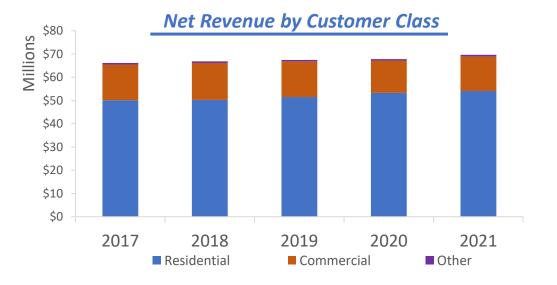
Source: Preliminary Official Statement p. 53



## Wastewater & Gas System Overview

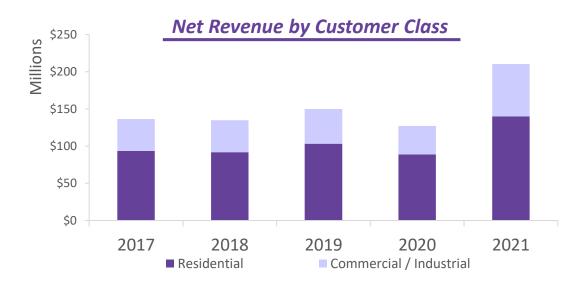
### **Wastewater**

- Wastewater system customer revenue base is split 75% residential and 21% commercial revenue, which excludes interdepartmental and other revenues
- Wastewater system includes over 1,794 miles of sewer mains that service 150,388 active accounts
- Most recently raised base rates on January 1, 2020



### Gas

- Gas system customer revenue base is split 63% residential and 32% commercial/industrial revenue, which excludes interdepartmental and other revenues
- Gas distribution system of over 218,766 active meters
- Highly diversified customer base
- Most recently raised base rates on January 1, 2021





## Environmental, Social and Governance Considerations

### **Environmental**

- The Utilities is on track to meet all evolving requirements for each system
- The Utilities is also focused on wildfire preparation and prevention
  - Active internal wildland fire team
  - Wide network of intergovernmental agreements (IGAs)
  - Strong casualty and liability protection (Colorado Governmental Immunity Act and Insurance)

### **Social**

- Responsible Rate Setting
  - Rates for all four services remain competitive
  - Fuel rates mechanisms promptly and fairly pass on cost changes to customers
- Community Focus
  - Extensive community education programs
  - Focus Fund
  - Extensive budget billing and payment plans for customers in need
- Labor Force
  - Utilities management has maintained satisfactory relations with its employees which has allowed for stability in our operations to better serve our customers
  - Strategic initiative to attract, develop, and retain an engaged and customer-focused workforce

### Governance

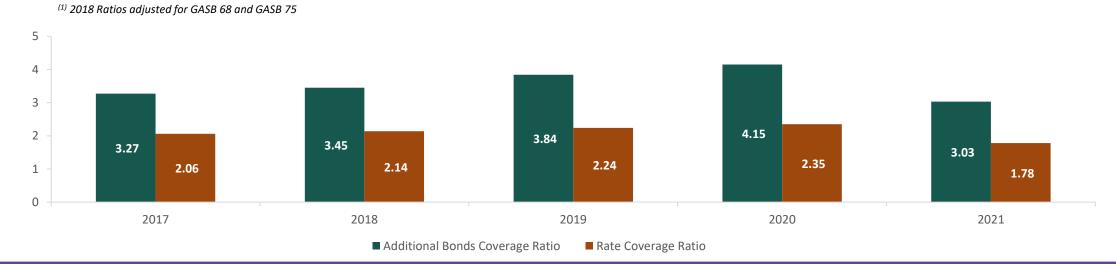
- City/Enterprise Structure
  - "Strong Mayor" form of city government
  - City Council members serve separately as Utility Board of Directors
  - City Council itself regulates rates
  - Utilities Policy Advisory
     Committee provides strategic
     guidance and industry expertise
- Management
  - Utilities management has a long history in Colorado Springs with experience at some of the largest municipal systems
- Risk Management
  - Enterprise Risk Management continues to evolve in rapidly changing industry
  - Deployment of cybersecurity professionals and multi-layered defense strategies help detect and deter possible threats



## Financial Performance

	2017		2018		2019		2020		2021
\$	839,822	\$	890,477	\$	893,026	\$	884,352	\$	1,065,754
	716,513		742,900		630,437		648,836		925,538
	42,731		35,975		(59,290)		(18,261)		(21,372)
	151,983		158,246		160,155		161,258		163,748
\$	318,023	\$	341,798	\$	363,454	\$	378,514	\$	282,592
	9,831		11,255		12,116		10,230		6,266
	34,340		38,333		41,765		52,988		47,174
\$	383,320	\$	383,320	\$	383,320	\$	406,577	\$	298,782
\$	110,700	\$	113,319	\$	108,638	\$	106,354	\$	110,797
\$	185,983	\$	185,983	\$	185,983	\$	187,700	\$	188,729
	3.27		3.45		3.84		4.15		3.03
	2.06		2.14		2.24		2.35		1.78
	\$	\$ 839,822 716,513 42,731 151,983 \$ 318,023 \$ 9,831 34,340 \$ 383,320 \$ 110,700 \$ 185,983	\$ 839,822 \$ 716,513	\$ 839,822 \$ 890,477 716,513 742,900 42,731 35,975 151,983 158,246 \$ 318,023 \$ 341,798	\$ 839,822 \$ 890,477 \$ 716,513 742,900 42,731 35,975 151,983 158,246 \$ 318,023 \$ 341,798 \$ \$ 9,831 11,255 34,340 38,333 \$ 383,320 \$ \$ 110,700 \$ 113,319 \$ \$ 185,983 \$ 185,983 \$	\$ 839,822 \$ 890,477 \$ 893,026 716,513 742,900 630,437 42,731 35,975 (59,290) 151,983 158,246 160,155 \$ 318,023 \$ 341,798 \$ 363,454 9,831 11,255 12,116 34,340 38,333 41,765 \$ 383,320 \$ 383,320 \$ 383,320 \$ 110,700 \$ 113,319 \$ 108,638 \$ 185,983 \$ 185,983 \$ 185,983	\$ 839,822 \$ 890,477 \$ 893,026 \$ 716,513 742,900 630,437 42,731 35,975 (59,290) 151,983 158,246 160,155 \$ 318,023 \$ 341,798 \$ 363,454 \$ \$ 9,831 11,255 12,116 34,340 38,333 41,765 \$ 383,320 \$ 383,320 \$ 383,320 \$ \$ \$ 110,700 \$ 113,319 \$ 108,638 \$ \$ 185,983 \$ 185,983 \$ \$ 185,983 \$ \$	\$ 839,822 \$ 890,477 \$ 893,026 \$ 884,352 716,513 742,900 630,437 648,836 42,731 35,975 (59,290) (18,261) 151,983 158,246 160,155 161,258 \$ 318,023 \$ 341,798 \$ 363,454 \$ 378,514 9,831 11,255 12,116 10,230 34,340 38,333 41,765 52,988 \$ 383,320 \$ 383,320 \$ 383,320 \$ 406,577 \$ 110,700 \$ 113,319 \$ 108,638 \$ 106,354 \$ 185,983 \$ 185,983 \$ 185,983 \$ 187,700	\$ 839,822 \$ 890,477 \$ 893,026 \$ 884,352 \$ 716,513 742,900 630,437 648,836 42,731 35,975 (59,290) (18,261) 151,983 158,246 160,155 161,258 \$ 318,023 \$ 341,798 \$ 363,454 \$ 378,514 \$ \$ 9,831 11,255 12,116 10,230 34,340 38,333 41,765 52,988 \$ 383,320 \$ 383,320 \$ 383,320 \$ 406,577 \$ \$ \$ 110,700 \$ 113,319 \$ 108,638 \$ 106,354 \$ \$ 185,983 \$ 185,983 \$ 185,983 \$ 185,983 \$ 417,700 \$

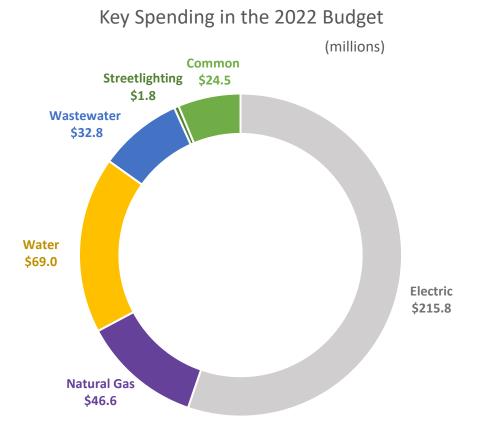
Actuals (000's)





## Capital Spending & Funding

- The Utilities has forecasted capital needs of \$2.0 billion through 2026 and estimates that approximately 50.3% of this amount will be cash funded
- Current average project size provides greater capital budgeting flexibility and diversification



Source: Preliminary Official Statement p. 41



## Summary Credit Strengths

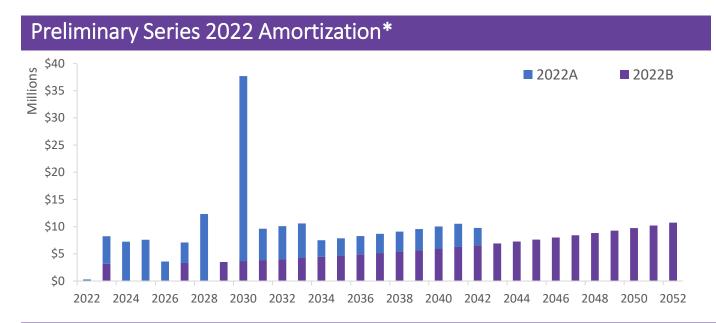
The Utilities' strong credit profile is supported by:

- Strong financial performance
- Sound rate setting and board policies to ensure stable financial metrics and strong liquidity
- Support for rate increases and flexible rate structures
- Competitive rates
- Conservative plan of finance funds future-focused capital projects, generates savings and reduces risk
- Revenue diversification low sales and load variance correlations support revenue stability

Source: Preliminary Official Statement



## Series 2022A & 2022B Structure, Schedule and Contact Information



Anticipated Schedule*					
August 29, 2022	POS is Posted				
September 13, 2022	Pricing Date				
October 4, 2022	Closing Date				

Contact Information					
Utilities	Financial Advisor	Senior Manager	Co-Senior Manager		
Adam Hegstrom Colorado Springs Utilities (719) 668-8530 ahegstrom@csu.org	Josh Benninghoff Stifel (303) 291-5240 benninghoffj@stifel.com	Will Frymann J.P. Morgan (415) 315-3901 will.frymann@jpmorgan.com	Bradford Walker  BofA Securities (415) 913-2328 bradford.walker@bofa.com		

\*Preliminary, Subject to Change